

# Strategic Planning Update

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### Agenda

- Process Overview
- ➤ Preliminary Analysis of Stakeholder Meeting & Survey Data
- Next Steps
- > Q&A



#### **Process Overview**

- ➤ Call for nominations for Strategic Planning Steering Committee (SPSC) May 2020
- SPSC formed and charged September 2020
- > SPSC laid initial foundation Fall 2020
  - > Reviewed accomplishments & lessons learned from last strategic plan & WASC review
  - Engaged in ideation activities
  - Conducted a SWOT Analysis; and
  - > Developed a timeline and subcommittee structure for initial phase
- ➤ Consultants hired January 2021
- ➤ Subcommittees formed January 2021
- ➤ Conducted 37 Stakeholder Meetings and collected online survey responses February/March 2021



#### Subcommittees

- Planning Committee
- Mission, Vision, & Values Committee
- Data Analysis Committee
- Communication Committee

Facilitation Team



# Stakeholder Meeting & Survey Questions

- 1. What are our areas of greatest strength and promise?
- 2. What currently makes this university truly distinctive in relation to peers and competitors?
- 3. What will CSUDH need to do to create an innovative, equitable and inclusive environment for all?
- 4. What are the major forces, trends or issues in higher education, in our state, our system, and our region that will affect the future of this university?
- 5. What are our greatest opportunities to enhance quality and to carve out a place for ourselves that will lead to distinction and serve our community?



#### Stakeholder Meetings & Survey Input

- Over 500 complete responses
- Over 1000 partial responses
- Respondents included administrators, alumni, community members, faculty, staff, and both graduate and undergraduate students.



## Emerging Themes (Preliminary!)

- Diversity of all kinds is our strength & our future.
- We are a caring community, rooted in a history of social justice.
- Community partnerships are important to us; our location is key to who we are and who we want to be.
- Our community needs graduates who are both career-ready and able to respond to pivotal moments in the country's social and political climate.



## Emerging Themes (cont.)

- We are student-centered, supporting all students to achieve academic excellence, fulfilling careers, and productive community engagement *over the course of their lifetimes*.
- The lessons we have learned from the COVID pandemic will improve future teaching, learning, and the overall campus experience.
- We want our students to thrive on campus, not merely to exist.
- A CSUDH degree is one of the best value investments an individual can make.
- We want our campus to be self-determined, less dependent on the state, and transparent about its decision-making processes.



#### Strategic Plan Architecture

- Revised Mission, Vision, and Values statements that articulate who we are, what we do, and who we serve.
- > Six Strategic Commitments what we are committing to accomplishing over the next 6 years.
- Goals will help us achieve our commitments
- Activities will help us achieve the goals
- Supporting Documents
  - Assessment plan review and course correction
  - Communication plan



#### Timeline

- Revise Mission, Vision, Values: April 2021
- > Develop draft Strategic Commitments: April 2021
- > Strategic Planning Update #2 Town Hall: May 6, 11:00-12:00
- > Campus-wide feedback on revised Mission, Vision, Values & Strategic Commitments: May 2021
- ➤ New subcommittees to identify goals, activities, assessment & communication plans: Summer 2021

## Thank you, Strategic Planning Committee

**Deborah Brandon** 

Jenn Brandt

Stephanie Brasley

Mark Carrier

Bill Chang

**Keith Curry** 

Yesenia Fernandez

David Gamboa

Mara Lee Grayson

Catherine Jermany

Jessica Ku Kim

Larry Kimaara

Megumi Kuwabara

Kim McNutt

Wayne Nishioka

**Thomas Norman** 

Alana Olschwang

Cecilia Ortiz

Ellie Perry

Claudia Peyton

Fynnwin Prager

**David Rattray** 

Jose Luis Solache

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Laura Talamante

Sarah Taylor

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Jordan Williams

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