



California State University
DOMINGUEZ HILLS

University Budget Committee (UBC)

Presenters

Robert Fenning, VP Administration and Finance

Stephen Mastro, AVP Administration and Finance

December 4, 2014

FY2014-2015 Intended UBC Direction from the President

- The Important Role of UBC in Supporting the Strategic Plan's Goals and Objectives While Addressing Critical Funding Needs.
- Recognizing the Importance of Coordinating All Available Institutional Resources Upon These Strategic Goals and Critical Needs.
- Allocation of a Maximum of \$3M funding for Student Success Fee Initiatives.
- Focusing Initial Student Success Fee Allocations in Support of Services and Initiatives With an Immediate Impact.

FY2014-2015 CSUDH OPERATING BUDGET

- **FY2014-2015 Operating Trust Budget \$136,946,533**
 - Projected Base Budget Deficit of (\$748,000) Based on Expected Compensation Pool Allocations Totaling \$2,610,000.
- **Uncommitted One-Time Central Reserves Estimated at \$2,765,000**
- **2014/15 Funding for Student Success \$3,000,000**
 - Estimated Student Fees \$464,000 Base funding
 - Estimated Central Reserve \$1,408,000 of One-Time Funding
 - Estimated Lottery One-Time Funds of \$1,128,000

OPERATING BUDGET REALIGNMENT PROCESS

- Refine Base and One-Time Divisional Operating Budgets at the Divisional and Departmental Levels.
- Budget and Improve Utilization of Other Resources Outside the Main Operating Trust Fund (AADHT), e.g. Course Fee Trusts, Lottery, Misc. Trusts, Grant Overhead, Foundation, etc.....
- Improve Effective Utilization of One-time Funding from Lapsed Salary and Carry Forward.
- Potential Budget Policy Changes in Carry Forward of Year-end funds.
- Improve Usage of the Data Warehouse to Manage Fiscal Resources at Division/College/Department levels.

UBC 2014-2015 SCHEDULE

- October 27, 2014
 - Setting the Stage for FY2014/15

- December 4, 2014
 - Identify Available Resources for Base & One-Time Allocation by UBC
 - Review Institutional Goals and Strategies
 - Strategic Plan 2014-2020
 - Student Success Fee – Criteria for Allocations
 - Define allocation process strategies
 - Student Success Fee Funding
 - General One-time Funding

PROPOSED UBC 2014-2015 SCHEDULE

- **January 2015**
 - Initiate Review of Allocation Recommendations for FY2014-2015 (Student Success Fee & Others).
 - Presentations of Proposed Allocations
 - Reach Consensus on Allocation Criteria
- **February 2015**
 - Complete Allocation Recommendations for FY2014-2015 (Student Success Fee & Others).
 - Discuss Student Success Fee Allocation Recommendation of Base and One-time for FY2015/16.

PROPOSED UBC 2014-2015 SCHEDULE

- **March 2015**
 - Complete Allocation Recommendations of \$3,000,000 for FY2015-2016 Student Success Fee Projected Funding.
 - Assess Resource Implications From FY2014/15 Enrollment on Potential Additional One-Time Resources for Allocation.

- **April 2015**
 - Review State / CSU Fiscal Environment / Potential Impacts of Draft CSU FY2015-2016 Budget Memo.
 - Review Campus Divisional Requests for Base and One-time Allocation for FY2015/16 and Consider Preliminary Recommendations (Pending Final Budget Allocation).

REVIEW of CURRENT CSUDH FISCAL INITIATIVES

Which Impact Current & Future Resource Allocation Decisions

- **FY2015/16 Commitments for Base and One-time Funding**
 - Final Allocation to Fund 52 Faculty Positions That Began in FY2012/13 \$900,000 (Estimated)
 - Equity Funding (Yr. 3) \$792,000 Base (Includes Benefit Cost)
 - Business School Accreditation \$475,000 One-time
 - Cover Estimated (\$748,000) Central Base Deficit
- **Other Commitments / Unfunded Costs**
 - Risk Management, Utilities, Benefit Cost Estimated Increases \$1M
 - Enrollment Penalty Estimated \$1.3M
- **Redirecting Revenue Sources out of the Operating Trust.**
- **Correct Supplanting of the Operating Trust with Lottery Funding.**

PLANNING THE UBC REVIEW AND ALLOCATION PROCESS

To Best Achieve CSUDH Strategic Goals And Priority Needs

- The Importance of Addressing the Strategic Plan Goals & Objectives.
- Recognizing That There are Different Criteria for the Allocation of Specific Types of Resources (i.e. Student Success Fee Revenue, Lottery Funding).
- Taking Care to Address the University's Strategic Priorities and Critical Funding Needs.
- Review Student Success Fee Handout.

PLANNING THE UBC REVIEW AND ALLOCATION PROCESS

To Best Achieve CSUDH Strategic Goals And Priority Needs

- **Student Success Allocations for 2014/15**
 - Receiving Input for Students and Other Stakeholders
 - Minimum \$464,000, Maximum \$3M
 - Base \$464,000, One-time \$2,536,000
- **General One-time Allocations for 2014/15**
 - Maximum of \$848,000
- **Student Success Fee Funding for 2015/16**
 - Estimated Base \$2,440,000, Estimated One-time \$560,000

PLANNING THE UBC PROCESS

Where Do We Go From Here?

- Historical Context of the UBC
- UBC Concept Moving Forward in 2014/15
- Committee Goals for Next Two Meetings
 - January: Allocate a Minimum of \$464K Student Success Fee Funding
 - February: Determine Allocation of Any Remaining 2014/15 Resources
 - Student Success Fee Funding
 - One-time Funding
- Resources Needed by UBC to Perform Its Charge
 - Student Success Funding Requests (for January Meeting)
 - Other One-time Funding Requests (for February Meeting)
 - New Base Funding Requests (for April Meeting)