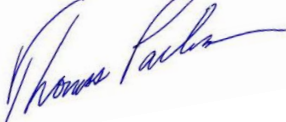


**MEMORANDUM**

**DATE:** April 5, 2020  
**TO:** Campus Community  
**FROM:** Thomas A. Parham, Ph.D.  
President  
**SUBJECT:** Working together to ensure a successful end of semester



Dear Campus Community,

In concluding the most surreal spring break any of us has experienced, I hope that each of you found this time away from academics restorative and that you were able to focus on the health and safety of yourself, your family, and the community.

Tomorrow, we get back to the business of discovery, knowledge acquisition, academic instruction, and learning, and while this new normal will continue to challenge us at times, I am confident in the Toro Nation's resiliency and strength of character. You have already shown your resolve in the can-do way you responded to our transition to alternative instruction and service delivery methods. Working together, we can ensure a successful and productive march toward the end of the semester.

Students, we need you focused and prepared to finish strong. Faculty, we need you to continue to innovate and be creative such that the learning outcomes you outlined for your students in the beginning of the semester can be substantially realized, even in the new reality. Staff, we need you to continue serving our students with the enhanced spirit of support and empathetic understanding that eases the challenges they are confronting amid the myriad of changes they have witnessed. I, in turn, invite all of you to accept my sincere thanks, appreciation, and gratitude for the accommodations you have made to sustain us through a time of profound challenge, as we weather this health crisis storm.

In welcoming you all back from spring break, I would like to remind students that if you have any questions about your classes, contact your professors or academic advisors directly. They continue working, albeit remotely, and are available, in concert with other academic personnel, to help you with any concerns or problems you may experience.

Our campus staff continues to serve you and the campus at large, most of them working from home to keep CSUDH up and running, while following public health advisories. These dedicated

Toros are available by phone or online throughout the day and continue to provide essential service. Although circumstances have forced us to change how and where we work, our dedication to supporting student success is unwavering and remains as strong as ever.

Again, I must reiterate how proud I am of both the unity and spirit of cooperation that has prevailed among the Toro Nation, and the patience and understanding you all exercise as we navigate these uncharted waters together. Let's continue to rely on each other.

Best wishes on a successful—and health—remainder of your semester.