Introductions
2021-22 In Review
2021-22 Year-end Balances & Reserve Designations
CARES Funding
2022-23 Budget
Compensation Impact
2022-23 Strategic Planning Priorities Review
Capital Projects
Considerations
2023-24 Budget
Q & A
INTRODUCTIONS AND REVIEW CHARGE
(new members highlighted)
### UBC Voting Members

#### 6 Colleges x 1 Faculty
- **Rama Malladi**
  - Term: Chair 2\(^{nd}\) of 3 Yr.
  - Representing: Presidential Appointee (Faculty), (CBAPP)
- **Kate Fawver**
  - Term: 1\(^{st}\) of 3 Yr.
  - Representing: College of Arts and Humanities (CAH)
- **Edward Cleek (serving 2\(^{nd}\) term)**
  - Term: 3\(^{rd}\) of 3 Yr.
  - Representing: College of Continuing and Professional Education (CCPE)
- **Vacant**
  - Term: 1\(^{st}\) of 2 Yr.
  - Representing: College of Education (COE)
- **Ronald Norby**
  - Term: 1\(^{st}\) of 2 Yr.
  - Representing: College of Health, Human Services and Nursing (CHHSN)
- **Sonal Singhal**
  - Term: 2\(^{nd}\) of 2 Yr.
  - Representing: College of Natural and Behavior Sciences (CNBS)
- **Wendolyn Vermeer**
  - Term: 2\(^{nd}\) of 2 Yr.
  - Representing: University Library
- **Adrienne Gutierrez**
  - Term: 2\(^{nd}\) of 2 Yr.
  - Representing: Presidential Appointee (Non-MPP) Staff Member
- **Obioha Ogbonna**
  - Term: Appointed annually
  - Representing: Associated Students (ASI President)
- **Alex Alvarado**
  - Term: Appointed annually
  - Representing: Associated Students (appointed by ASI President)
- **Samantha Alvarez**
  - Term: Appointed annually
  - Representing: Associated Students (appointed by ASI President)

#### 6 Ex Officio
- **Division**
- **Michael Spagna**
  - Academic Affairs
- **Deb Wallace**
  - Administration and Finance
- **William Franklin**
  - Student Affairs
- **Chris Manriquez**
  - Information Technology
- **David Gamboa**
  - Office of the President
- **Eva Sevcikova**
  - University Advancement

#### 3 Students
- **Ex Officio Voting Members:**
- **Division**
- **Past-chair (only in the 1\(^{st}\) year of a new chair):**

### Non-MPP Staff
- **Division**
- **Past-chair (only in the 1\(^{st}\) year of a new chair):**
### UBC Non-Voting Members & Staff

#### Non-Voting Division Budget/Fiscal Officer:
- Ken O'Donnell
- Tony Jake
- Jacqueline Kuenz
- Susan Sanders
- Harmony Frederick
- Jane Gallegos

#### Division
- Academic Affairs
- Administration and Finance
- Information Technology
- Office of the President
- Student Affairs
- University Advancement

#### Staff Support to the UBC
- Nick Norimoto

#### Title
- University Budget Director
The University Budget Committee (UBC) shall receive, review, and make recommendations to the President concerning budgets, enrollments, and strategic and divisional plans at California State University Dominguez Hills (“the university”).
The UBC shall apply university-wide rather than divisional perspective in analyzing, considering, and recommending resource allocations.

A. Review university budget reports (budget, expenditures, commitments and balances)
B. Consider the continuation of current resource allocations. Divisions may be asked to provide information to assist review. (i.e., non-state funds, trust, auxiliary, etc.)
C. Recommendations regarding new baseline and one-time funding allocations and reallocation of existing resources shall consider:
   (1) Budget information and projections provided by the Vice President for Administration and Finance/Chief Financial Officer
   (2) Enrollment reports and forecasts
   (3) Divisional needs and priorities as articulated by division heads
   (4) University strategic plan
   (5) Academic plans as articulated by the Provost and Vice President of Academic Affairs
   (6) The university’s student success framework.
Procedures. The UBC shall receive from each division head reports and forecasts related to expected revenues from all sources, mandatory and continuing expenditure commitments, proposals for priority expenditures on both multi-year baseline and one-time basis; proposed changes or additions to academic plans; and the university’s plans for student success.

A. Not later than April 1 each year, the UBC shall forward to the President recommendations for the university’s expenditure plan for the subsequent year, taking full account of the reports and presentations from each division head and the President and reflecting a university-wide perspective.
Town Hall Meetings. The President and Vice President for Administration and Finance/Chief Financial Officer shall hold open Budget Town Hall Meetings for the campus at least once a year to provide faculty, staff, and students an overview of the university budget.

Budget Presentations/Information. Budget presentations/information provided to the UBC shall be posted to the UBC website. The UBC also may elect to post summaries of discussions held during UBC meetings to the website.
# UBC AY 2022-23 Meeting Schedule

**Time:** 2 to 4pm (Thursdays)

<table>
<thead>
<tr>
<th>Date</th>
<th>Meeting Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/29/2022</td>
<td>Kickoff meeting</td>
</tr>
<tr>
<td>10/27/2022</td>
<td>Share budget request form with UBC</td>
</tr>
<tr>
<td>11/17/2022</td>
<td>FY23-24 budget topics for review</td>
</tr>
<tr>
<td>12/15/2022</td>
<td>Last meeting before holidays, VP budget discussions update</td>
</tr>
<tr>
<td>02/23/2023</td>
<td>FY23-24 Governor's budget update, CSUDH budget priorities</td>
</tr>
<tr>
<td>03/23/2023</td>
<td>FY23-24 finalized Cabinet budget priorities</td>
</tr>
<tr>
<td>04/06/2023</td>
<td>FY23-24 Budget Approval Meeting</td>
</tr>
<tr>
<td>04/20/2023</td>
<td>Tentative, most likely not required</td>
</tr>
</tbody>
</table>
As a member of UBC you are expected to:

- Come to meetings prepared and review documents beforehand
- Ask questions and request information if needed
- Share information with respective constituent groups
2021-22 IN REVIEW

- Financial year (FY) begins on July 1\textsuperscript{st} and ends on June 30\textsuperscript{th}
- Academic year (AY) begins in August (date may vary, 22\textsuperscript{nd} in 2022)
- UBC reported financials are based on FY
2021-22 In Review

• 21-22 started with restoration and increases to operating fund, HOWEVER, new funding was ‘held back’

• Funded enrollment targets remained flat at 11,473

• Almost all new funding was slated for mandatory costs

• Some division budgets were restored from 20-21 impact

• Changed the budget process to remove silos in decision making about priorities

• We also increased financial transparency and communications through quarterly budget updates
2021-22 YEAR-END BALANCES & RESERVE DESIGNATIONS
CSU Operating Fund

- CSU Operating Fund:
  - General Fund (state appropriation)
  - Tuition
  - Other Fees – Nonresident tuition, Application, Student Success, Health Services, Misc. Courses, Administrative
  - Cost Recovery

- CSUDH Operating Fund:
  - AADHT – General Fund, Tuition, Nonres, Application & Cost Recovery
  - ST001 – Student Success Fee
  - FT068 – Health Services Fee
  - FTxxx – Misc Course and Administrative Fees
2021-22 All Funds Year-end Balances - $197 million

- **AADHT** 42,966,383 (21.8%)
- **ST001 - Student Success** 1,647,229 (0.8%)
- **Health Services** 785,972 (0.4%)
- **Other Student Fees** 1,241,064 (0.6%)
- **PaCE & Campus Partners** 16,621,152 (8.4%)
- **Parking** 6,415,546 (3.3%)
- **Housing** 2,134,571 (1.1%)
- **Loker Student Union** 6,285,074 (3.2%)
- **DH Foundation** 8,864,955 (4.5%)
- **Philanthropic Foundation** 33,692,418 (17.1%)
- **ASI** 2,118,254 (1.1%)
- **IRA** 290,056 (0.1%)
- **Lottery** 538,260 (0.3%)
- **Health Facilities** 980,419 (0.5%)
- **Capital & Maintenance** 72,701,670 (36.9%)
### Reserve Designations

<table>
<thead>
<tr>
<th>Reserve Amount</th>
<th>Operating Fund</th>
<th>AADHT</th>
<th>Other 485 Funds</th>
<th>Lottery</th>
<th>IRA</th>
<th>Health Facilities</th>
<th>PaCE (Extended Education)</th>
<th>Parking</th>
<th>Housing</th>
<th>Loker Student Union</th>
<th>Total Reserve Designations</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$46,640,648</td>
<td>$42,966,383</td>
<td>$3,674,265</td>
<td>$538,260</td>
<td>$290,056</td>
<td>$980,419</td>
<td>$16,621,152</td>
<td>$6,415,546</td>
<td>$2,134,571</td>
<td>$6,285,074</td>
<td>$79,905,728</td>
</tr>
</tbody>
</table>

- Campuses are required to report year-end “Reserve Designations” to the Chancellor’s Office.

  - Includes all campus fund balances, not just AADHT

  - The CO also requests Reserve Designations for certain auxiliaries and enterprises
The largest fund balance is $46.6M in the Operating Fund.

Includes:

- AADHT
- ST001 (Student Success Fee)*
- Capital Project Management Fund*
- 53 Course Fee Funds*

* Balances are designated for specific purposes within their funds.
2021-22 Reserve Planning

- Although $80M seems like a large number, it only makes up about 26% of the total expenses in those combined funds.
  - Best practice is that organizations maintain a reserve to cover 3-6 months of operating expense, or 25-50%.

- Maintaining appropriate reserves is important to address unexpected expenses (uh-oh, our power supply is failing) or changes in revenue streams (a sudden enrollment drop).

- Reserves can also allow us to be more strategic and innovative as a University. Reserves can be utilized as start-up funding for new initiatives or buildings.

- DH will need to be mindful regarding bridging current year shortfalls and exhausting reserves
CARES FUNDING
CARES Funding

• In March 2020 Congress authorized the Coronavirus Aid, Relief, and Economic Security Act (CARES)

• The portion of these funds were deposited into the Higher Education Emergency Relief Fund (HEERF), and distributed to universities across the country

• There have been supplemental appropriation bills that have been passed with different names, but these funds are included under the umbrella of “CARES”
CSUDH received an additional allocation as a Minority Serving Institution. This additional funding is called the “MSI Portion”

CARES requires that half of the funding allocated to the campus is distributed directly to students in the form of Emergency Aid Grants - (CARES II only required 30% to be allocated to Emergency Aid Grants)

The remaining funding is the “Institutional Portion” of the grant, which can be used for COVID-related expenses on campus.

These funds are 1x in nature, so they can’t be used for any on-going expenses
CARES Funding

There are many sets of guidelines, but essentially these funds can only be used for expenses that are directly related to the pandemic in two ways:

1) COVID-related health and safety on campus. This means expenses like protective equipment and testing. General health and safety (like the Student Health Center) are not applicable.

2) Change in instruction to a virtual environment. The expenses are only applicable if it’s directly related to moving into a virtual environment, and the campus wasn’t doing it before the pandemic.
The move to virtual instruction during the pandemic exposed DH’s lack of digital infrastructure and highlighted long standing inequities.

To close some of this gap, the campus invested a large amount of the Institutional Portion of CARES in support of this effort.

The remaining Institutional Portion was used to replace lost revenues in the operating fund, enterprise and auxiliary services, faculty and staff training, additional emergency financial aid grants to students, standing up vaccine clinics, testing program, purchases of PPE.

The one-time $3,500 for faculty was also covered with these funds.
## CARES Funding

<table>
<thead>
<tr>
<th></th>
<th>CARES I</th>
<th>CARES II</th>
<th>CARES III</th>
<th>TOTAL</th>
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</thead>
<tbody>
<tr>
<td>Allocation - Institutional Funds</td>
<td>$9,240,638</td>
<td>$22,602,924</td>
<td>$27,753,307</td>
<td>$59,596,869</td>
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<tr>
<td>Allocation - MSI Funds</td>
<td>$1,312,563</td>
<td>$1,980,621</td>
<td>$3,358,845</td>
<td>$6,652,029</td>
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<tr>
<td>Student Grants</td>
<td>$9,240,639</td>
<td>$9,240,639</td>
<td>$28,183,267</td>
<td>$46,664,545</td>
</tr>
<tr>
<td><strong>Total Allocation</strong></td>
<td>$19,793,840</td>
<td>$33,824,184</td>
<td>$59,295,419</td>
<td>$112,913,443</td>
</tr>
<tr>
<td><em>(Less Student Grants)</em></td>
<td>$(9,240,639)</td>
<td>$(9,240,639)</td>
<td>$(28,183,267)</td>
<td>$(46,664,545)</td>
</tr>
<tr>
<td><strong>Available Institutional Portion</strong></td>
<td>$10,553,201</td>
<td>$24,583,545</td>
<td>$31,112,152</td>
<td>$66,248,898</td>
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<tr>
<td>Drawn Down</td>
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<td>$24,583,545</td>
<td>$5,863,313</td>
<td>$41,000,059</td>
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<td>Pending</td>
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<td>$ -</td>
<td>$25,248,839</td>
<td>$25,248,839</td>
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<tr>
<td>Under Review</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
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</tbody>
</table>
2022-23 BUDGET
Big Picture - State Budget Allocation

2022-23 Amounts

State of CA, General Fund Expenditure
$234.4 Billion (-3.5% YoY)
Governor’s January Budget → May Revise → Final June Budget

Higher Education - $23.6 Billion (+5.7% YoY)
10.0% of State Budget

CSU General Fund - $4.59 Billion (+8.5% YoY)
22.0% of Higher Education Budget

CSU Dominguez Hills - $132 Million (+10.7%)
2.9% of CSU Budget

2012-13 Amounts

State of CA, General Fund Expenditure
$91.3 Billion

Higher Education - $9.4 Billion
10.3% of State Budget

CSU General Fund - $2.01 Billion
21.4% of Higher Education Budget

CSU Dominguez Hills - $55.89 Million
2.8% of CSU Budget
2022-23 CSUDH University Budget - $306 million

- **Operating Fund**: $232,627,000 (76.0%)
- **Student Health Services**: $3,888,000 (1.3%)
- **Lottery**: $1,218,000 (0.4%)
- **Investment Fund**: $450,000 (0.1%)
- **IRA**: $150,000 (0.0%)
- **PaCE**: $18,270,000 (6.0%)
- **Housing**: $8,912,000 (2.9%)
- **Parking**: $4,300,000 (1.4%)
- **DH Foundation**: $24,136,000 (7.9%)
- **Philanthropic Foundation**: $4,000,000 (1.3%)
- **Student Union (LSU)**: $6,121,000 (2.0%)
- **Associated Students**: $2,024,000 (0.7%)
22-23 CSU Budget Highlights

- $365.7 million base increase
- $211.1m for general operating costs
- $154.6m for CSU budget priorities & other investments
- $1.1 billion in one-time investments

Source: (Budget Highlights information) - CSU Budget Officer’s Presentation 7-2022
## New Ongoing Funds

### Sources

<table>
<thead>
<tr>
<th>Sources</th>
<th>Trustees Request</th>
<th>Final Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>State General Fund</td>
<td>$673.0</td>
<td>$365.7</td>
</tr>
<tr>
<td>Tuition from Resident Enrollment Growth</td>
<td>42.5</td>
<td>45.1</td>
</tr>
<tr>
<td><strong>Total Recurring Increases</strong></td>
<td><strong>$715.5</strong></td>
<td><strong>$410.8</strong></td>
</tr>
</tbody>
</table>
### 22-23 CSU Budget Highlights

#### New Ongoing Funds (Cont.)

<table>
<thead>
<tr>
<th>Uses</th>
<th>Trustees Request</th>
<th>Final Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Graduation Initiative 2025</td>
<td>$75.0</td>
<td>$35.0</td>
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<tr>
<td>Strategic Resident Enrollment Growth</td>
<td>129.8</td>
<td>129.8</td>
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<tr>
<td>Student Basic Needs</td>
<td>20.0</td>
<td>10.0</td>
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<tr>
<td>Unallocated Base Increase</td>
<td>490.7</td>
<td>211.1</td>
</tr>
<tr>
<td>Foster Youth Student Supports</td>
<td>-</td>
<td>12.0</td>
</tr>
<tr>
<td>Other Specific Investments</td>
<td>-</td>
<td>12.9</td>
</tr>
<tr>
<td><strong>Total Recurring Increases</strong></td>
<td><strong>$715.5</strong></td>
<td><strong>$410.8</strong></td>
</tr>
</tbody>
</table>
• The Chancellor’s Office released Budget Allocation Memo July 20, 2022

• 5% is the increase to the state allocation, but since there is not tuition increase it represents only a 2.85% increase in the CSU budget.

• CSUDH General Fund increase of approximately $12.7M

• Much of the funding is designated for a specific purpose, leaving little for campus priorities
### Mandatory Costs

- **Outside of our control**
- **Employee benefits and insurance premiums**
- **Allocations tend to lag**
- **Mandatory costs managed within Centrally Monitored**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mandatory Costs</td>
<td>$280,000</td>
</tr>
<tr>
<td>Compensation</td>
<td>$9,510,000</td>
</tr>
<tr>
<td>Designated New Funds</td>
<td>$642,000</td>
</tr>
<tr>
<td>Undesignated New Funds</td>
<td>$2,325,000</td>
</tr>
<tr>
<td>Total New Allocation</td>
<td>$12,757,000</td>
</tr>
</tbody>
</table>
Compensation

- 2021-22 and 2022-23 employee compensation increases

- Increase in compensation costs exceed general fund available

- For Dominguez Hills:
  - $10,860,000 cost increase
  - $ 9,510,000 allocated
  - $ 1,350,000 unfunded

Mandatory Costs $ 280,000
Compensation $ 9,510,000
Designated New Funds $ 642,000
Undesignated New Funds $ 2,325,000
Total New Allocation $ 12,757,000
22-23 Budget Memo

Designated New Funds

- Allocated for a specific purpose
- New Funds include:
  - $428K Foster Youth Program
  - $214K SUG Program

<table>
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<tr>
<td>Undesignated New Funds</td>
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<td>Total New Allocation</td>
<td>$12,757,000</td>
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</table>
22-23 Budget Memo

Undesignated New Funds

- Allocated without a specific use
- Campus need and priorities
- UBC approved list
- Enrollment Growth

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Mandatory Costs</td>
<td>$280,000</td>
</tr>
<tr>
<td>Compensation</td>
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</tr>
<tr>
<td>Total New Allocation</td>
<td>$12,757,000</td>
</tr>
</tbody>
</table>
## In Summary

- Majority of compact went to compensation.
- $2.3M to advance campus priorities
- CSU and State Compact
- Grateful for increase, however

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
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<tr>
<td>Compensation</td>
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<tr>
<td>Designated New Funds</td>
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<tr>
<td>Undesignated New Funds</td>
<td>$2,325,000</td>
</tr>
<tr>
<td><strong>Total New Allocation</strong></td>
<td><strong>$12,757,000</strong></td>
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# 21-22 CSUDH AADHT Budget

<table>
<thead>
<tr>
<th>Sources/Revenues</th>
<th>21/22 Base Budget</th>
<th>22/23 Base Budget</th>
<th>Change Over PY</th>
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<tbody>
<tr>
<td>State Allocation</td>
<td>119,296,000</td>
<td>132,053,000</td>
<td>12,757,000</td>
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<tr>
<td>Student Fees</td>
<td>86,994,000</td>
<td>86,994,000</td>
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<tr>
<td>Cost Recovery</td>
<td>3,103,254</td>
<td>3,103,254</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$ 209,393,254</strong></td>
<td><strong>$ 222,150,254</strong></td>
<td><strong>12,757,000</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Uses/Divisions</th>
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<tbody>
<tr>
<td>Academic Affairs</td>
<td>68,882,480</td>
<td>70,649,793</td>
<td>1,767,313</td>
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<tr>
<td>Admin and Finance</td>
<td>17,616,081</td>
<td>17,616,081</td>
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<tr>
<td>Univ. Advancement</td>
<td>3,531,186</td>
<td>3,531,186</td>
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<tr>
<td>Info Technology</td>
<td>10,283,746</td>
<td>10,206,970</td>
<td>(76,776)</td>
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<tr>
<td>President</td>
<td>3,357,525</td>
<td>3,357,525</td>
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<td>Student Affairs</td>
<td>12,279,764</td>
<td>12,219,727</td>
<td>(60,037)</td>
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<tr>
<td>Centrally Monitored</td>
<td>93,442,472</td>
<td>104,568,972</td>
<td>11,126,500</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$ 209,393,254</strong></td>
<td><strong>$ 222,150,254</strong></td>
<td><strong>12,757,000</strong></td>
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</tbody>
</table>
COMPENSATION IMPACT
21-22 Compensation Impact – Estimates

- The CO ‘held back’ new recurring funding from the final 21-22 and 22-23 budgets in anticipation of the impact to compensation increases

  - 21-22 - DH estimates totaled approximately $3.799m, with the lion's share of this amount being allocated for faculty ($2.743m).

  - 22-23 – DH estimates totaled approximately $7.061m

Total for 21-22 & 22-23 ~ $10.860m to operating fund/recurring costs
## 2022-23 Compensation Increase Division Impact

<table>
<thead>
<tr>
<th>Division</th>
<th>MPP &amp; C99</th>
<th>Faculty*</th>
<th>Staff</th>
<th>Division Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Presidents</td>
<td>$75,599</td>
<td>$43,702</td>
<td>$119,301</td>
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<tr>
<td>Academic Affairs</td>
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<td>Student Affairs</td>
<td>$260,974</td>
<td>$456,928</td>
<td>$759,156</td>
<td></td>
</tr>
<tr>
<td>Info Tech</td>
<td>$122,751</td>
<td>$387,420</td>
<td>$510,171</td>
<td></td>
</tr>
<tr>
<td>Advancement</td>
<td>$106,843</td>
<td>$36,969</td>
<td>$143,812</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,212,979</strong></td>
<td><strong>$1,645,772</strong></td>
<td><strong>$2,157,689</strong></td>
<td><strong>$5,016,441</strong></td>
</tr>
</tbody>
</table>

| Benefits                  | $452,110  | $652,549 | $866,603 | $1,971,261 |

| Total                     | **$1,665,089** | **$2,298,321** | **$3,024,292** | **$6,987,702** |

*2021-22 Faculty GSIs have already been allocated. In addition, SSI and PPI are excluded.*

### $3,500 one-time impact

<table>
<thead>
<tr>
<th>Projected FTE</th>
<th>MPP &amp; C99</th>
<th>Faculty*</th>
<th>Staff</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>150</td>
<td>$525,000</td>
<td>$1,365,000</td>
<td>$1,890,000</td>
<td></td>
</tr>
</tbody>
</table>
2022-2023 Strategic Planning Priorities Review
• Budgets were planned in January 2022 and finalized in March 2022 - prior to finalization of compensation packages

• Priorities were anticipated to be recurring funds based on strategic initiatives, i.e., Going Far Together

• Enrollment funding for 22-23 will barely cover the compensation increases

• Some of the priorities are at risk of being defunded due to the shortfall in recurring funding for 22-23
## 2022-23 Strategic Planning Priorities Review

### UBC Items:

<table>
<thead>
<tr>
<th>Item</th>
<th>Base</th>
<th>One-Time</th>
<th>Total</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>8 Faculty Hires from 20-21</td>
<td>961,000</td>
<td>-</td>
<td>961,000</td>
<td>Base 22-23 GI2025</td>
</tr>
<tr>
<td>Additional funding for CDO VP position</td>
<td>82,150</td>
<td>-</td>
<td>82,150</td>
<td>Base 22-23 GI2025</td>
</tr>
<tr>
<td><strong>Go Far Together Initiative from Strategic Plan</strong></td>
<td>2,382,000</td>
<td>-</td>
<td>2,382,000</td>
<td>Base 22-23 Enrl Grwth</td>
</tr>
<tr>
<td>IT - 1 additional year funding from CARES for positions</td>
<td>-</td>
<td>2,000,000</td>
<td>2,000,000</td>
<td>One-time 22-23</td>
</tr>
<tr>
<td>University Advancement - Director of Advancement</td>
<td>135,000</td>
<td>-</td>
<td>135,000</td>
<td>Freeze</td>
</tr>
<tr>
<td>Proposal Writer - University Advancement</td>
<td>135,000</td>
<td>-</td>
<td>135,000</td>
<td>Freeze</td>
</tr>
<tr>
<td>Campus Communications/speechwriting</td>
<td>155,000</td>
<td>-</td>
<td>155,000</td>
<td>Freeze</td>
</tr>
<tr>
<td>Videographer - Communications</td>
<td>91,450</td>
<td>-</td>
<td>91,450</td>
<td>Freeze</td>
</tr>
<tr>
<td>IT - Project &amp; Process Management - Strategic Plan/Toro</td>
<td>1,200,000</td>
<td>-</td>
<td>1,200,000</td>
<td>One-time 22-23</td>
</tr>
<tr>
<td>One-time IT Project and Process Management</td>
<td>-</td>
<td>300,000</td>
<td>300,000</td>
<td>Allocated 21-22</td>
</tr>
<tr>
<td>Student Health Center ADA Work - One Time</td>
<td>-</td>
<td>200,000</td>
<td>200,000</td>
<td>Freeze</td>
</tr>
<tr>
<td><strong>2022-23 Total</strong></td>
<td>$ 5,141,600</td>
<td>$ 2,500,000</td>
<td>$ 7,641,600</td>
<td></td>
</tr>
</tbody>
</table>
CAPITAL PROJECTS SHORTFALLS
Due to the war in Ukraine, supply chain issues and oil shortages, all capital projects currently in design are experiencing unprecedented budget shortfalls. Funds held in contingency will not cover these shortfalls.

### Capital projects currently in progress

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Allocated Budget</th>
<th>Estimated Budget *</th>
<th>Estimated Shortfall</th>
</tr>
</thead>
<tbody>
<tr>
<td>Housing Phase IV</td>
<td>$ 75,000,000</td>
<td>$ 81,000,000</td>
<td>$ (6,000,000)</td>
</tr>
<tr>
<td>Student HWRC</td>
<td>$ 86,000,000</td>
<td>$ 94,000,000</td>
<td>$ (8,000,000)</td>
</tr>
<tr>
<td>Switchyard Project</td>
<td>$ 20,000,000</td>
<td>$ 25,000,000</td>
<td>$ (5,000,000)</td>
</tr>
<tr>
<td>Core Electrical Infrastructure</td>
<td>$ -</td>
<td>$ 30,000,000</td>
<td>$ (30,000,000)</td>
</tr>
<tr>
<td>Dining Commons</td>
<td>$ 20,000,000</td>
<td>$ 28,000,000</td>
<td>$ (8,000,000)</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td><strong>$ 201,000,000</strong></td>
<td><strong>$ 258,000,000</strong></td>
<td><strong>$ (57,000,000)</strong></td>
</tr>
</tbody>
</table>

* Based on current projections for projects at various stages in schematic design
CONSIDERATIONS
Emerging Issues

- Enrollment Decline
- Recession – state receipts lower than anticipated
- Inflation
- CARES Funding End
- 2022-23 UBC Multi-year Commitments
Considerations

• Due to shortfalls of recurring funding for 22-23 the campus will have to consider next steps to ensure fiscal viability in the coming fiscal years

• CSUDH will continue to maximize all available resources:
  - Leverage CARES Act Funding IDC, if available (1x)
  - Leverage All-Funds Budgeting, including prior year balance (encumbrances) (1x, Base)
  - Continue to advocate for additional fund from the CO (1x, Base)
Considerations

- The Centrally Monitored balances are one-time
- The University exhausting one-time reserves is fiscally irresponsible
- CARES IDC funds will be held in reserve until such time the claims process is finalized, and expenses cleared
- GI 2025 funding held in reserve for 21-22 and dollars allocated for 22-23 should be considered to bridge the operating fund gaps and support the planning priorities
- It is estimated that the operating fund could end in a deficit for 22-23, highlighting the vulnerability of campus reserves

<table>
<thead>
<tr>
<th>One-Time Dollars Summary</th>
<th>Designated</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total One-Time dollars available (Other CM)</td>
<td>28,080,638</td>
<td></td>
</tr>
<tr>
<td>IDC Funds</td>
<td>(4,284,835)</td>
<td></td>
</tr>
<tr>
<td>President's Initiatives</td>
<td>(1,163,517)</td>
<td></td>
</tr>
<tr>
<td>I&amp;I Annual Loan Payment</td>
<td>(991,000)</td>
<td></td>
</tr>
<tr>
<td>Compensation Balance</td>
<td>(1,387,761)</td>
<td></td>
</tr>
<tr>
<td>Risk Management Balance</td>
<td>(11,848)</td>
<td></td>
</tr>
<tr>
<td>Graduation Initiative Balance</td>
<td>(1,400,000)</td>
<td></td>
</tr>
<tr>
<td>Accounting Oversight Balance</td>
<td>10,317</td>
<td></td>
</tr>
<tr>
<td>Total Designated</td>
<td>(9,228,644)</td>
<td></td>
</tr>
<tr>
<td>Total One-time dollars CM balance</td>
<td>18,851,994</td>
<td></td>
</tr>
<tr>
<td>Plus 2021-22 Revenue Balance</td>
<td>2,062,031</td>
<td></td>
</tr>
<tr>
<td>Total Unallocated One-time Dollars</td>
<td>20,914,025</td>
<td></td>
</tr>
</tbody>
</table>

Priorities

- Reserves | (15,000,000) |
- Tuition Decrease | (3,629,331) |
- Bridge for 22-23 Planning Priorities | (2,346,663) |
- UBC 2022-23 One-time Commitments | (2,000,000) |
- Chase Loan Payment | (262,000) |
- CSURMA Premium Increase | (520,000) |
- One-time $5,500 Payments | (1,890,000) |
- Graduation Initiative 2022-23 | 1,500,000 |
- Tuition/Spring Considerations/Pipeline | 1,500,000 |
- Unallocated One-Time Balance | (1,733,969) |
2022-23 Considerations

- Continue outreach efforts to manage enrollments

- Going Far Together is a 5-year commitment and year 1 took a hit with the GSI

- Potential for re-prioritizing current priorities to deal with impact of GSI
2023-2024 Budget
2023-24 Commitments

- $2.35 million base commitments following 2022-23 one-time allocations
- $772k unfunded items from 2022-23 UBC approved list
- Mandatory cost increases (Utilities, benefits, insurance premium, etc.)
- Compensation
Further Discussion

Q&A