

What is the division's mission and what is the associated cost to execute this mission in 2019-20?

IT Mission:

- Articulated in 2018
- Undergoing restatement as part of Digital Roadmap efforts

The 2014 Associated Costs for Executing Mission:

• Baseline: \$8.785M

True Up to 2014: \$983,118

Total: \$9.768M

Estimate an addl. ~2.2M for 2019-20









For divisions with projected negative balances, what strategies have been identified to resolve those deficits?

If not for salary savings we would have posted a negative balance (~800k)

We attempt to budget for a 3-4% flex/reserve

- The university does not presently have a deferred maintenance fund for technology or deep reserve.
- Typically used each year in unexpected break fix or growth.











What are the division's budget priorities – guiding principles and process to balance year-end budgets?

Getting out of debt!

Presenting Multi-year Digital Roadmap Campus-wide

Digital upfront large costs & on-going

Tied to Academic Affairs Deficit

- Instructional Technology and Technologists
- Classroom and Lab Equipment
- Research

Recent examples completed during the Summer:

- Upgraded Arts MAC Labs (\$260K of one-time funds)
- Wi-Fi Expansion (\$165K of one-time funds)









