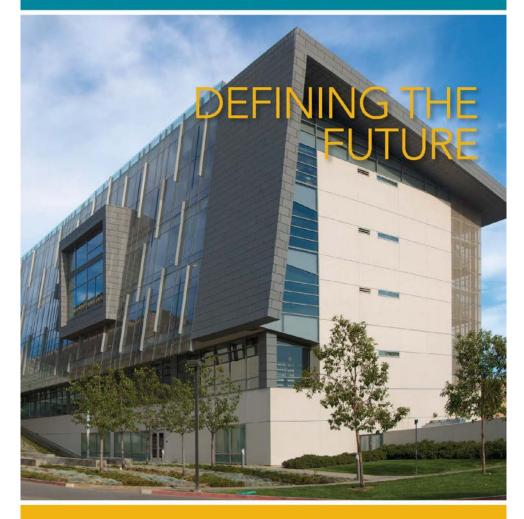
## Sources of uncertainty:

- Collective bargaining
- State funding (\$104M vs. \$160M)
- Prerequisites of transparency, real-time data

# Academic Affairs

Presentation to University Budget Committee CSUDH, November 17, 2017

### CALIFORNIA STATE UNIVERSITY, DOMINGUEZ HILLS



2014-2020 UNIVERSITY STRATEGIC PLAN

- 1. Outstanding Academic Programs
- 2. Focus on Student Success
- 3. Innovative Learning Environment
- 4. Sustainable Financial Strength
- 5. Administrative Excellence
- 6. Notable Points of Distinction

## **CSU Budget Process**

Campus and CSU
Priority Needs Identified
May through August
For example:
•Mandatory cost obligations
(health, insurance, etc)
•Enrollment Projections

- •New Space
  •New Academic Programs
  - Other Needs

5

## Final Campus Budgets



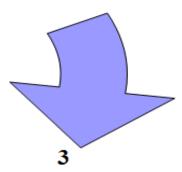
of adjustments (if needed)

2

## Chancellor's Office Develops CSU Request Strategy

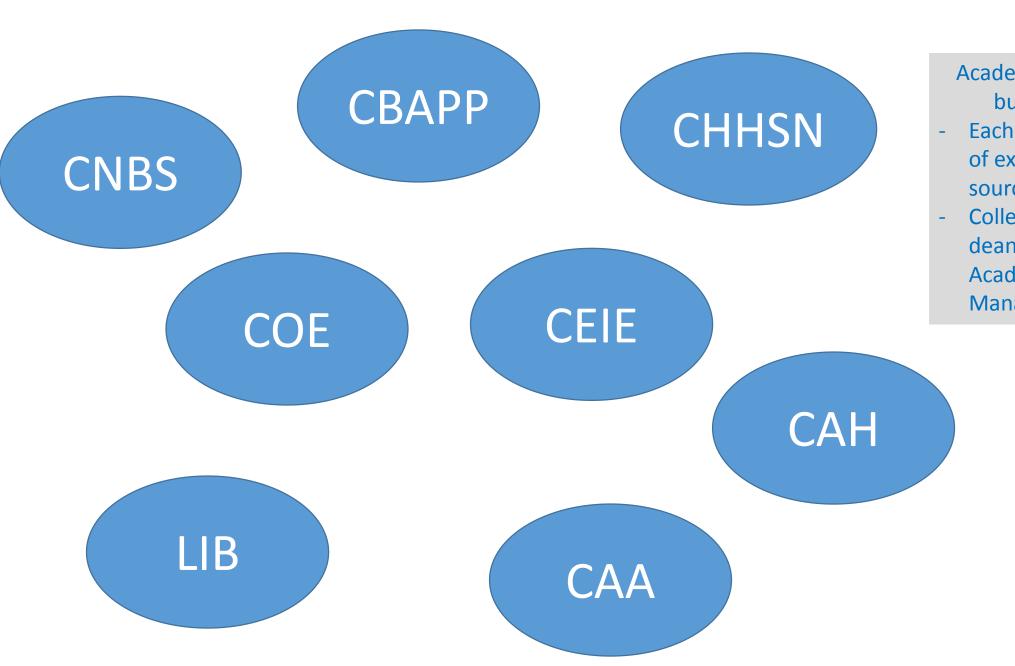
August through September

- In consultation with campus presidents and other constituencies.
  - Funded FTES target established, contingent on funding.
- •Approved by Trustees typically in November for the following fiscal year



State Budget Process

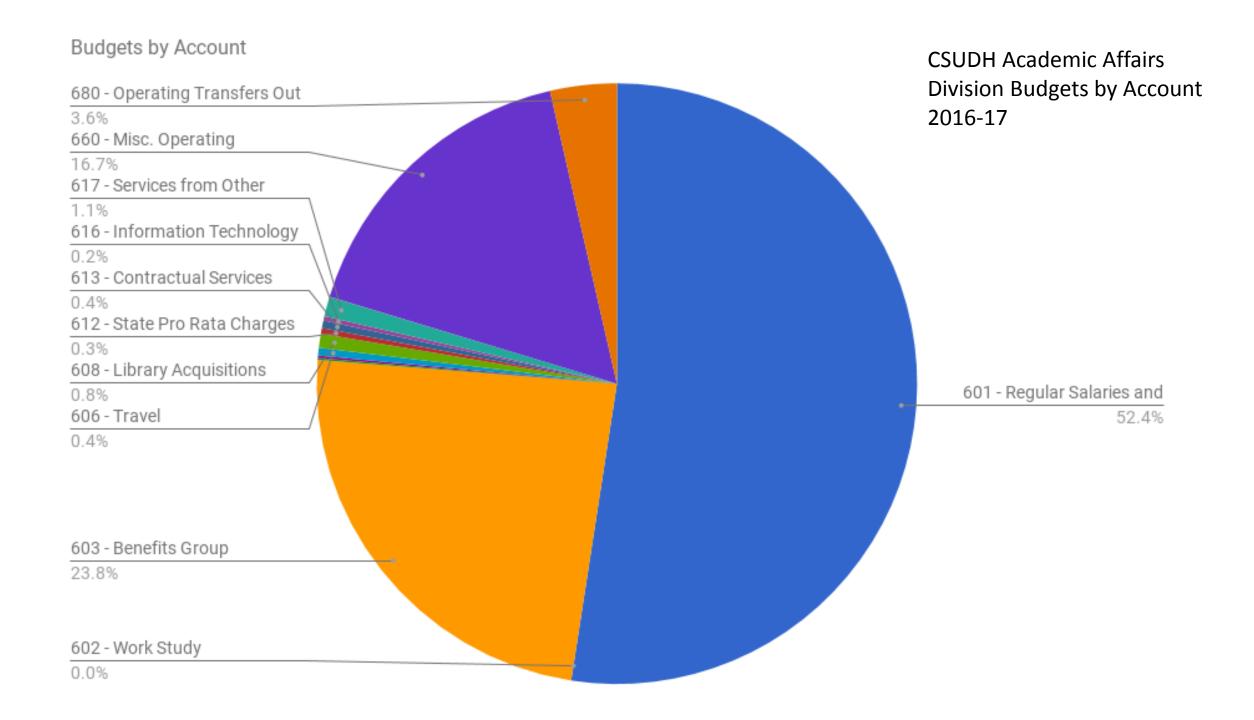
January - Governor's Budget March though June - Legislature July (or later) Budget enacted



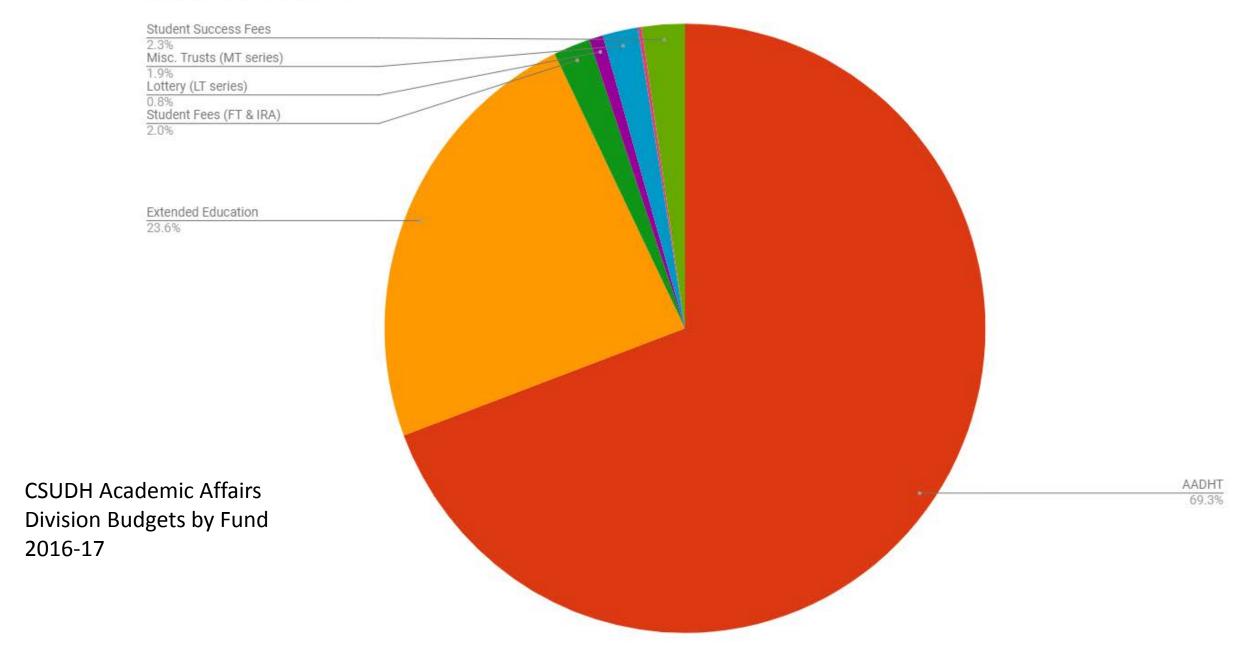
Academic Affairs organizes budgets by College

 Each has a different profile of expenses and revenue sources.

 College spending is set by deans and administered by Academic Resource Managers (ARMs).



### 2016-17 Budget Totals by Fund



## FY 2016/17 Operating Fund Year-End Balances

DIVISION /CENTRAL	TOTAL REVISED BUDGET	TOTAL EXPENDITURES	BUDGET BALANCE W/O ENCUMBRANCE (CARRY- FORWARD)	ENCUMBRANCE	BUDGET BALANCE AVAILABLE (BBA)	BBA AS PERCENTAGE OF REVISED BUDGET
ACADEMIC AFFAIRS	54,759,038	52,775,910	1,983,128	212,086	1,771,042	3.23%
ADMINISTRATION & FINANCE	15,384,342	13,202,673	2,181,670	561,669	1,620,001	10.53%
STUDENT AFFAIRS	7,435,282	7,222,863	212,419	48,894	163,525	2.20%
UNIVERSITY ADVANCEMENT	4,360,016	3,733,643	626,373	47,250	579,123	13.28%
PRESIDENT'S OFFICE	1,483,070	1,246,381	236,689	5,594	231,096	15.58%
ATHLETICS	3,598,402	3,404,723	193,679	31,000	162,679	4.52%
PRESIDENT'S DIVISION	5,081,472	4,651,103	430,369	36,594	393,775	7.75%
INFORMATION TECHNOLOGY	6,526,254	5,534,075	992,179	128,337	863,841	13.24%
CENTRALLY MONITORED	78,683,379	72,953,700	5,729,679	-	5,729,679	7.28%
TOTAL OPERATING FUND	172,229,783	160,073,966	12,155,816	1,034,830	11,120,987	6.46%

Total operating fund BBA excluding \$4M reserve is 4.13% of total revised operating fund budget.

<sup>\*</sup>Centrally monitored and total operating fund BBAs includes \$4M campus reserve. Centrally monitored BBA excluding \$4M campus reserve is 2.02% of total revised centrally monitored budget.

## Academic Affair 2016-17 Budget Assessment & 2017-19 N

Stated use

- Student s
- Professio
- Implemen

Unstated uses of c

- college support
- faculty recruitme



# **Academic Affairs Manual**

Code Number: AAFM001.001

Status: Active

Effective Date: June 1, 2004

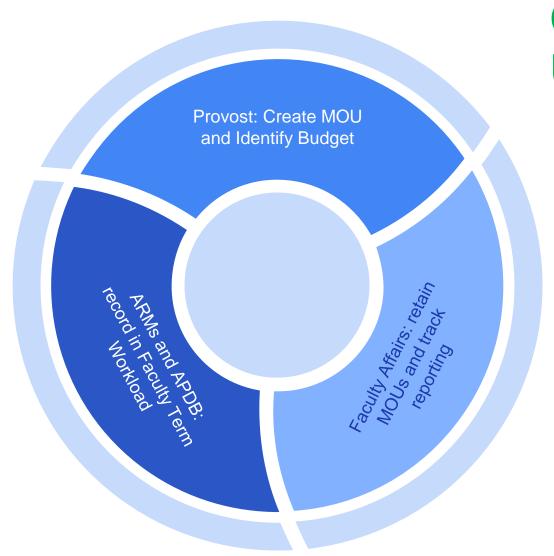
Subject: Budget Guidelines

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## **Budget Guidelines for Academic Affairs**

Annually, the Provost, in consultation with Academic Affairs Council and the Academic Affairs Program Effectiveness Council (AAPEC), will prepare a budget request with funds needed for enrollment growth, increases in resources for non-college Colleges (e.g., Library, University Advisement Center, Center for Teaching and Learning), and increases for non-faculty funds (e.g., staff positions, faculty travel, Operating Expense, equipment). This budget will be submitted to the University Budget Committee (UBC). After the budget is approved by the President, the Provost is responsible for allocating the budget within the Division.

- faculty assigned and released time



# CSUDH Academic Affairs Uses of Faculty Assigned Time

Research, Scholarship, and Creative Activity Advising

**Chairing and Coordinating Departments** 

Course Prep for first two years

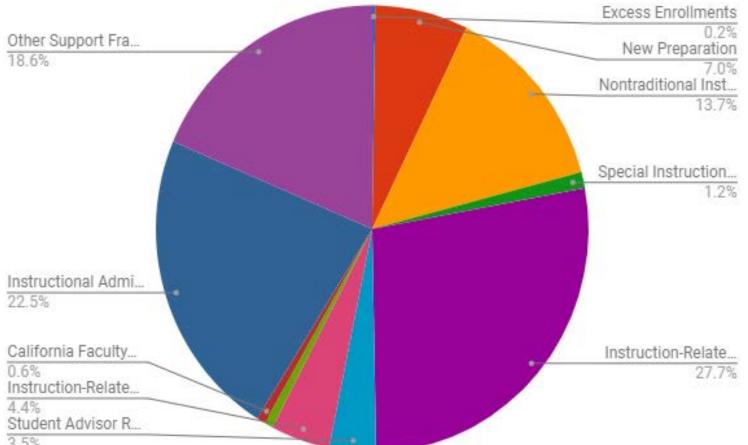
AACSB and other research

First Year Seminar

QR and Composition Reform

# CSUDH Academic Affairs Uses of Faculty Assigned Time

... Per the Faculty Term Workload report in the Academic Planning Data Base (APDB):



Research, Scholarship, and Creative Activity Advising

Chairing Departments

Course Prep for first two years

AACSB and other research

First Year Seminar

**QR** and Composition Reform

# **CSUDH Academic Affairs** Current Budgeting Priorities:





- 2. Focus on Student Success
- 3. Innovative Learning Environment
- 4. Sustainable Financial Strength
- 5. Administrative Excellence
- 6. Notable Points of Distinction

- Identify and spend from dormant restricted accounts
- Improve records and update categories
- Reduce year-to-year variance in colleges

