Sources of uncertainty:
- Collective bargaining
- State funding ($104M vs. $160M)
- Prerequisites of transparency, real-time data
1. Outstanding Academic Programs  
2. Focus on Student Success  
3. Innovative Learning Environment  
4. Sustainable Financial Strength  
5. Administrative Excellence  
6. Notable Points of Distinction
CSU Budget Process

1. Campus and CSU Priority Needs Identified *May through August*
   - Mandatory cost obligations (health, insurance, etc)
   - Enrollment Projections
   - New Space
   - New Academic Programs
   - Other Needs

2. Chancellor’s Office Develops CSU Request Strategy *August through September*
   - In consultation with campus presidents and other constituencies
   - Funded FTES target established, contingent on funding
   - Approved by Trustees typically in November for the following fiscal year

3. State Budget Process
   - January - Governor’s Budget
   - March through June - Legislature
   - July (or later) Budget enacted

4. Chancellor’s Office CSU Budget
   - March - Preliminary campus planning allocations
   - May - Campus notification of adjustments (if needed)

5. Final Campus Budgets
Academic Affairs organizes budgets by College

- Each has a different profile of expenses and revenue sources.
- College spending is set by deans and administered by Academic Resource Managers (ARMs).
Budgets by Account

601 - Regular Salaries and Wages: 52.4%
603 - Benefits Group: 23.8%
602 - Work Study: 0.0%
606 - Travel: 0.8%
608 - Library Acquisitions: 0.3%
612 - State Pro Rata Charges: 0.4%
613 - Contractual Services: 0.2%
616 - Information Technology: 1.1%
617 - Services from Other: 16.7%
660 - Misc. Operating: 3.6%
680 - Operating Transfers Out: 3.6%
2016-17 Budget Totals by Fund

- Extended Education: 23.6%
- AADHT: 69.3%
- Student Success Fees: 2.3%
- Misc. Trusts (MT series): 1.9%
- Lottery (LT series): 0.8%
- Student Fees (FT & IRA): 2.0%
# FY 2016/17 Operating Fund Year-End Balances

<table>
<thead>
<tr>
<th>DIVISION /CENTRAL</th>
<th>TOTAL REVISED BUDGET</th>
<th>TOTAL EXPENDITURES</th>
<th>BUDGET BALANCE W/O ENCUMBRANCE (CARRY-FORWARD)</th>
<th>ENCUMBRANCE</th>
<th>BUDGET BALANCE AVAILABLE (BBA)</th>
<th>BBA AS PERCENTAGE OF REVISED BUDGET</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACADEMIC AFFAIRS</td>
<td>54,759,038</td>
<td>52,775,910</td>
<td>1,983,128</td>
<td>212,086</td>
<td>1,771,042</td>
<td>3.23%</td>
</tr>
<tr>
<td>ADMINISTRATION &amp; FINANCE</td>
<td>15,384,342</td>
<td>13,202,673</td>
<td>2,181,670</td>
<td>561,669</td>
<td>1,620,001</td>
<td>10.53%</td>
</tr>
<tr>
<td>STUDENT AFFAIRS</td>
<td>7,435,282</td>
<td>7,222,863</td>
<td>212,419</td>
<td>48,894</td>
<td>163,525</td>
<td>2.20%</td>
</tr>
<tr>
<td>UNIVERSITY ADVANCEMENT</td>
<td>4,360,016</td>
<td>3,733,643</td>
<td>626,373</td>
<td>47,250</td>
<td>579,123</td>
<td>13.28%</td>
</tr>
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</tr>
<tr>
<td>PRESIDENT’S OFFICE</td>
<td>1,483,070</td>
<td>1,246,381</td>
<td>236,689</td>
<td>5,594</td>
<td>231,096</td>
<td>15.58%</td>
</tr>
<tr>
<td>ATHLETICS</td>
<td>3,598,402</td>
<td>3,404,723</td>
<td>193,679</td>
<td>31,000</td>
<td>162,679</td>
<td>4.52%</td>
</tr>
<tr>
<td></td>
<td>5,081,472</td>
<td>4,651,103</td>
<td>430,369</td>
<td>36,594</td>
<td>393,775</td>
<td>7.75%</td>
</tr>
<tr>
<td>INFORMATION TECHNOLOGY</td>
<td>6,526,254</td>
<td>5,534,075</td>
<td>992,179</td>
<td>128,337</td>
<td>863,841</td>
<td>13.24%</td>
</tr>
<tr>
<td>CENTRALLY MONITORED</td>
<td>78,683,379</td>
<td>72,953,700</td>
<td>5,729,679</td>
<td>-</td>
<td>5,729,679</td>
<td>7.28%</td>
</tr>
<tr>
<td>TOTAL OPERATING FUND</td>
<td>172,229,783</td>
<td>160,073,966</td>
<td>12,155,816</td>
<td>1,034,830</td>
<td>11,120,987</td>
<td>6.46%</td>
</tr>
</tbody>
</table>

*Centrally monitored and total operating fund BBAs includes $4M campus reserve. Centrally monitored BBA excluding $4M campus reserve is 2.02% of total revised centrally monitored budget. Total operating fund BBA excluding $4M reserve is 4.13% of total revised operating fund budget.
Academic Affairs Budgeting

Stated uses of carry-forward in 2017-18:
- Student success
- Professional development for data visualization
- Implementation of EOs 1100 and 1110

Unstated uses of carry-forward in 2017-18:
- College support
- Faculty recruitment and start-up
- Faculty assigned and released time
CSUDH Academic Affairs
Uses of Faculty Assigned Time

- Research, Scholarship, and Creative Activity
- Advising
- Chairing and Coordinating Departments
- Course Prep for first two years
- AACSB and other research
- First Year Seminar
- QR and Composition Reform

Provost: Create MOU and Identify Budget

ARMs and APDB: record in Faculty Term Workload

Faculty Affairs: retain MOUs and track reporting
Research, Scholarship, and Creative Activity
Advising
Chairing Departments
Course Prep for first two years
AACSB and other research
First Year Seminar
QR and Composition Reform

Per the Faculty Term Workload report in the Academic Planning Data Base (APDB):

CSUDH Academic Affairs
Uses of Faculty Assigned Time
CSUDH Academic Affairs
Current Budgeting Priorities:

- Identify and spend from dormant restricted accounts
- Improve records and update categories
- Reduce year-to-year variance in colleges