



California State University
DOMINGUEZ HILLS

University Budget Committee

March 7, 2017

Meeting Agenda

1. Welcome
2. Review and Approval of Minutes from 11.9.17
3. Summary Report with UBC and “Other Resource” Allocations
 - i. AADHT base and one-time allocation
 - ii. “Other Resource” allocations to Divisions
4. Review Status of AADHT (January 2017)
5. Student Success Fee
 - i. Summary Report: Student Success Fee (January 2017)
 - ii. 2017-18 Projections for Allocations
 - iii. 2018-19 and Beyond Projections
6. Report on Staff Action Items
 - i. Verify Enrollment History by College of FTES and SFR
 - ii. Enrollment Summary of Headcount, FTES, MUL
7. Future Agenda Item Discussion
8. Next Meeting Date (s)
9. Q & A

AADHT Base and One-time Allocations

Division	15/16 Adjusted Base Budget	Established Need Over Base Budget FY 15/16 "GAP" ¹	% Of Total Deficit	CO Mandated Cost Recovery Plan	FY 2016/17 Student Success Fund ²	CO Mandated EE Program Development Costs (Campus Partner) Adjustments	Lottery Funds	Open University	Baseline Savings from Unfilled Fac Hire	2016/17 Base Budget Allocations To Close Baseline Funding Gap Option 2	Adjusted Base GAP July 1, 2016
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
											(b) thru (i)
Academic Affairs	45,508,081	(4,775,657)	38.58%	-	433,083	413,818	-	263,374	575,708	990,318	(2,099,355)
Administration & Finance	12,412,083	(912,832)	7.37%	539,849	-	-	-	-	-	100,600	(272,383)
Student Affairs	7,246,109	(1,078,862)	8.72%	141,834	498,332	-	-	-	-	118,324	(320,372)
Information Technology	4,916,449	(2,907,839)	23.49%	(38,401)	280,000	-	707,587	-	-	528,285	(1,430,368)
University Advancement	2,354,853	(750,304)	6.06%	-	-	-	-	-	-	202,371	(547,933)
President's Division											
President's Office	1,453,230	(23,820)	0.19%	-	-	-	-	-	-	6,425	(17,395)
Athletics	1,596,349	(1,314,140)	10.62%	-	39,636	-	-	-	-	343,757	(930,747)
President's Division	3,049,579	(1,337,960)	10.81%	-	39,636	-	-	-	-	350,182	(948,142)
Centrally Monitored											
Marketing	-	(607,214)	4.91%	-	-	-	-	-	-	163,777	(443,437)
University Events	-	(7,500)	1%	-	-	-	-	-	-	2,023	(5,477)
Total	75,487,154	(12,378,168)	100%	643,282	1,251,051	413,818	707,587	263,374	575,708	2,455,881	(6,067,466)

Footnotes:

¹ Reflects baseline funding GAP adjusted to \$12.4M in January 2016 from \$17.8M. Except for some IT student assistant positions, the funding gap does not include baseline funding needs for student assistant positions.

² Reflects student success fee funding recommended by UBC and approved by the president to provide baseline resources for existing position. Funding allocated for new positions not part of the Gap calculation, is not included (e.g., new faculty positions).

³ Divisional & College BBA balances include Special Purpose obligations.

“Other Resource” Allocations

Division	Adjusted Base GAP July 1, 2016	% Of Total Deficit	Division One-Time Carry Forward (BBA) ³	2016/17 One- Time Allocations Option 5 ⁴	One-time Allocation Per 16/17 Budget Plan	One-Time Funds Available from Prior Year (2014/15)	Lottery One- Time	One-time Additional Allocation ⁵	Innovation Grant Fund	Adjusted GAP	% Of Total Deficit
	(k)	(l)	(m)	(n)	(o)	(p)	(q)	(r)	(s)	(u)	(v)
	(b) thru (i)									(k) thru (s)	
Academic Affairs	(2,099,355)	34.60%	(705,524)	1,048,830		1,203,657	414,000	38,393	100,000	0	0.00%
Administration & Finance	(272,383)	4.49%	1,684,965	-		-		-		1,412,583	90.60%
Student Affairs	(320,372)	5.28%	(358,812)	169,880		205,292	50,000	21,372	232,640	(0)	0.00%
Information Technology	(1,430,368)	23.57%	280,940	481,259		-	660,000	8,169	-	0	0.00%
University Advancement	(547,933)	9.03%	138,734	175,431		-	-	233,768	-	(0)	0.00%
President's Division										-	0.00%
President's Office	(17,395)	0.29%	163,914	-		-	-	-	-	146,519	9.40%
Athletics	(930,747)	15.34%	(355,421)	150,852	1,104,040	-	-	31,276	-	0	0.00%
President's Division	(948,142)	15.63%	(191,507)	150,852	1,104,040	-	-	31,276	-	146,519	9.40%
Centrally Monitored											
Marketing	(443,437)	7.31%	-	(163,777)	607,214	-	-	-	-	(0)	0.00%
University Events	(5,477)	-	-	(2,023)	7,500	-	-	-	-	(0)	0.00%
Total	(6,067,466)	100%	848,796	1,860,452	1,718,754	1,408,949	1,124,000	332,977	332,640	1,559,102	100%

Footnotes:

³ Divisional & College BBA balances include Special Purpose obligations.

⁴ \$3,579,206 = \$1,860,452 (Option #5) + \$1,104,040 (Athletics pre-allocation) + \$614,714 (Marketing & Campus Event allocations)

⁵ CSURMA savings of \$132,977 + Utility savings of \$200,000

2016-17 Operating Fund Budget/ Expenditure Summary Report As of January 31, 2017 *

Division	Revised Budget	Actual Expense	Encumbrance	BBA	% Spent
Academic Affairs	53,526,920	30,959,842	80,506	22,486,571	58%
Admin & Finance	14,250,891	6,887,146	1,150,744	6,213,001	56%
Information Technology	6,293,765	3,515,721	734,775	2,043,269	68%
President's Office	4,830,530	2,637,232	303,934	1,889,365	61%
Student Affairs	7,400,193	4,311,119	95,552	2,993,522	60%
University Advancement	4,273,870	2,125,716	293,673	1,854,480	57%
Sub - Total Divisions	90,576,169	50,436,776	2,659,184	37,480,208	59%

* Report can be found at: <http://www4.csudh.edu/Assets/CSUDH-Sites/Budget-Plan-Admin/docs/Operating%20Fund%20Budget%202nd%20Quarter%20Report.pdf>

Student Success 2017-18 Summary Report

DIVISION/CM	DEPARTMENT/COLLEGE	CURRENT BUDGET	ACTUAL TRANSACTIONS	ENCUMBRANCE	BBA	% USED
ACADEMIC AFFAIRS	CBAPP - College of Bus & Public Policy	201,036	138,520	-	62,516	
	CAA - Central Academic Affairs	504,272	106,431	-	397,841	
	CAH - College of Arts and Humanities	252,684	134,986	-	117,698	
	CHHSN - College Health & Human Service	259,176	140,784	-	118,392	
	COE - College of Education	231,852	131,806	-	100,046	
	LIBRARY - Library	120,106	68,956	-	51,150	
	NBS - College Natural & Behav Sci	252,695	143,216	-	109,479	
ACADEMIC AFFAIRS TOTAL		1,821,821	864,699	-	957,122	47.46%
UNIVERSITY ADVANCEMENT TOTAL		156,500	84,415	-	72,085	53.94%
INFO TECHNOLOGY	ACADEMIC TECH - Academic Technology	216,668	55,671	-	160,997	
	ENTERPRISE APPS - Enterprise Applications	1,920	28,399	-	(26,479)	
	IT ADMIN - IT Administration	280,000	82,824	-	197,176	
	PMO - Project Management Office	70,000	30,483	-	39,517	
	USER SERVICES - User Services & Help Desk		55,995	-	(55,995)	
INFO TECHNOLOGY TOTAL		568,588	253,372	-	315,216	44.56%
PRESIDENT'S DIVISION TOTAL	PR_ATH - Athletics	260,236	41,422	5,140	213,674	17.89%
STUDENT AFFAIRS	ENROLLMENT SERVICES - Enrollment Services	723,748	387,365	-	336,384	
	STUDENT PROGRAMS - Student Programs	120,000	49,384	1,095	69,521	
	VP ENROLLMENT MGT - Enrollment Mgt	270,620	97,450	-	173,170	
STUDENT AFFAIRS TOTAL		1,114,368	534,198	1,095	579,075	48.04%
CENTRALLY MONITORED	BENEFIT	1,244,260	771,555	-	472,705	
	GSI ALLOCATIONS	(67,860)	-	-	(67,860)	
CENTRALLY MONITORED TOTAL		1,176,400	771,555	-	404,845	65.59%
STUDENT SUCCESS TOTAL		5,097,913	2,549,661	6,235	2,542,017	50.14%

2017-18 Student Success Projections and Allocations

- In 2017-18, the Student Success Fee will increase to \$210 in the Fall semester and \$245 in the Spring. This is projected to generate an additional \$1.8M of budget for allocation.
- In the March 6th Memo from the President, he requested the UBC adopt the same approach as last year in recommending use of these funds to support existing Student Success programs, people, facilities, and initiatives.
- The UBC process for 2016-17 was to review the recommendations of Cabinet. The presentation included:
 - The list of requests for Student Success Funding from each Division.
 - The increased costs of existing programs already approved as a primary commitment against the additional budget resources
 - A list that identified the highest priority Student Success activities to be funded with the uncommitted additional budget resources.

Student Success 2018-19 & Beyond

- In 2018-19, the Student Success Fee will level at the \$270 per semester fee authorized by EO1094, May 19th, 2014. The \$35 increase from Fall and Spring is projected to generate additional budget of approximately \$1.5M.
- The current Student Success Fee Budget of \$5,097,913 is funded by \$4,570,000 of projected student fee revenue collected and \$595,773 of one-time funding provided by the campus. This forward-funding of Student Success revenue is to be trued up in the 2018-19 budget.
- The Base Student Success Budget funded by Student Fees is projected to total \$7,977,000 in 2018-19.
- Revenue increases in 2019-20 and beyond will be due to increased enrollment (headcount). We anticipate these small annual increase is will keep up with the increased costs of the existing authorized programs.

FTES and SFR 5-Year Trend by College

College	2011-12				2012-13				2013-14				2014-15				2015-16			
	Fall		Spring		Fall		Spring		Fall		Spring		Fall		Spring		Fall		Spring	
	FTES	SFR	FTES	SFR	FTES	SFR	FTES	SFR	FTES	SFR	FTES	SFR	FTES	SFR	FTES	SFR	FTES	SFR	FTES	SFR
CAH	2,718.90	27.70	2,538.41	26.45	2,649.32	26.69	2,453.36	24.77	2,799.09	26.21	2,520.29	23.90	2,890.84	22.82	2,497.93	22.33	2,978.15	23.95	2,688.87	23.15
CBAPP	1,441.19	29.17	1,453.70	27.92	1,397.07	27.62	1,344.05	26.99	1,495.49	28.63	1,368.76	27.79	1,579.99	25.16	1,488.66	26.33	1,729.23	28.64	1,611.96	27.80
COE	888.91	22.49	841.10	21.22	789.80	21.35	672.39	19.85	715.45	21.79	693.01	21.31	701.90	19.48	653.10	21.56	751.61	20.85	698.57	18.05
CHHSN	1,804.91	22.62	1,814.03	22.21	1,779.52	23.60	1,828.96	23.59	2,034.57	23.22	1,897.21	22.36	1,894.95	21.18	1,842.76	21.64	1,904.19	22.39	1,947.05	20.77
CNBS	3,648.63	34.84	3,434.34	31.44	3,549.00	32.77	3,223.70	30.17	3,865.31	33.17	3,354.53	30.07	3,889.56	31.03	3,486.16	29.65	3,904.74	30.61	3,431.13	28.05
CAA	16.33	46.66	26.95	41.46	24.90	55.33	18.38	29.74	7.31	36.55	4.20	21.00	13.20	20.31	3.53	15.35	59.80	15.38	20.30	10.41
Total	10,518.87	28.28	10,108.53	26.66	10,189.61	27.47	9,540.84	25.95	10,917.22	27.55	9,838.00	25.63	10,970.44	24.88	9,972.14	24.83	11,327.72	25.91	10,397.88	24.13

CSU Dominguez Hills Enrollment & Mean Unit Load Financial Impacts 2012-13 to 2016-17 *

Fiscal Year	Headcount Enrollment	FTES Enrollment	Headcount to FTES Ratio	Mean Unit Load (MUL)	Loss of Tuition Revenue Due to MUL Increase***	State Funded FTES Enrollment	% increase in State Funded FTES Enrollment	FTES Enrollment Over Target (Unfunded)	% FTES Enrollment Over Target	Loss of State Funding From Unfunded Over Enrollment	
2012-13	13,743	10,149	0.74	10.85	\$ 236,363	9,425	0.0%	724	7.7%	\$ 4,931,505	
2013-14	13,686	10,378	0.76	11.00	\$ 893,319	9,628	2.2%	750	7.8%	\$ (176,717)	
2014-15	13,733	10,472	0.76	11.25	\$ 1,514,436	9,928	3.1%	544	5.5%	\$ 1,457,835	
2015-16	13,935	10,862	0.78	11.50	\$ 1,544,088	10,390	4.6%	472	4.5%	\$ 412,622	
2016-17***	14,111	11,034	0.78	11.60	\$ 596,700	10,690	2%	425	4.0%	\$ 270,119	
Five-Year Total					\$ 4,784,906					Five-Year Total	\$ 6,895,364

Notes:

*Calculations isolate revenue loss from unfunded over enrollment and MUL increases beginning in 2012-13. Unfunded enrollment prior to 2012-13 is not reflected.

**As of December 2016

***Loss of tuition revenue due to reduced ratio of student headcount to FTES and corresponding tuition and fee payment. Does not include increased cost of instruction for additional sections necessary to accommodate increased unit load. Loss of tuition revenue reflects the impact of increased MUL and corresponding decrease in student headcount.

- Discussion of Best Days/Times for UBC Meetings.
- Information Requests for Future Meetings.
- Questions?

Thank You!