

# Reappointment, Tenure and Promotion (RTP) Policies and Procedures Workshop

Office of Faculty Affairs and Development AY 2023-2024



#### Meet the Staff of Faculty Affairs and Development

#### Staff

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#### Office of Faculty Affairs and Development

#### RTP Services

- Professional Development and Support for Faculty
- Overall Management of the RTP Process
- Design and Manage the RTP Schedule
- Custodian of all RTP and Tenure-Track Faculty Personnel Files
- Notifications to RTP Reviewers
- Notifications to Candidates



#### RTP Definitions of Standards for Scholarship and Creative Activity

- Each Department and equivalent unit has adopted and implemented standards for scholarship and creative activity
  - Electronic copies are posted on the Faculty Affairs and Development Website <u>https://www.csudh.edu/faculty-affairs/reappointment-tenure-and-promotion-rtp/rtp/</u>

 RTP reviewers must apply definitions in effect when the candidate was hired; candidate may agree in writing to be reviewed with updated standards.



## The RTP Cycles

- The RTP process consists of the following four cycles:
  - Cycle I: Evaluation of 1<sup>st</sup> Year Tenure-Track Faculty (Abbreviated Review includes both no credit and credit towards tenure)
  - Cycle II: Reappointment of Tenure-Track Faculty in Second Full Year of Service
  - Cycle III: Reappointment or Evaluation of Tenure-Track Faculty in their 3<sup>rd</sup>, 4<sup>th</sup> or 5<sup>th</sup> Year (Full RTP or Abbreviated Review)
  - Cycle III-6<sup>th</sup> Year (Tenure & Promotion)
  - Cycle IV: Promotion to Full Professor



#### Evaluation Procedures for First Probationary Appointment

- Tenure-track faculty in their first year of appointment (Cycle I) and faculty in year one of a two-year appointment (Cycle III) undergo an <u>Abbreviated Review</u> rather than a full RTP performance review.
- First Year Faculty submit a Professional Plan:
  - The Professional Plan is an initial outline and discussion of projected teaching, research, scholarship, or creative activities, and service goals toward tenure.
  - The Professional Plan should align with department/unit RTP criteria and should outline the faculty member's projected path to tenure.
  - The Professional Plan is developmental and should be revised in subsequent abbreviated and full reviews.
  - Professional Plans do not require supporting materials, i.e. PTE's, publications, syllabi, etc.
  - Not to exceed 5 pages



#### Sequence of RTP Review for Abbreviated Periodic Review

The following individuals and committees will participate in the RTP review during the AY 2023-2024 (Cycle I & Cycle III)

• Department RTP Committee

- Department Chair (if applicable)
- Dean



#### Evaluation Procedures for First Probationary Appointment Abbreviated Review

- Department RTP Committee, Chair, and Dean review and evaluate the Professional Plan.
- Department RTP Committee will submit an evaluation form with feedback on the Plan; faculty member may submit a rebuttal.
- College Dean then will submit an evaluation form and assessment of the Professional Plan as to whether it indicates likelihood of appropriate advancement toward a positive tenure decision; faculty member may submit a rebuttal.



#### Evaluation Procedures Second Year and Beyond Full Performance Reviews

Three possible outcomes after full performance reviews:

- Two- Year Reappointment
- One- Year Reappointment
- Terminal Year



### Evaluation Procedures Cycle II, III and IV

- The following individuals and committees participate in <u>full</u> performance RTP reviews:
  - Department RTP Committee
  - Department Chair (if applicable)
  - College RTP Committee
  - College Dean
  - Provost and Vice President of Academic Affairs
  - University RTP Committee (if applicable)
  - President



### Evaluation Procedures Full Performance Review Working Personnel Action Files (WPAF)

- Tenure-Track Faculty participating in a full RTP review submit an electronic WPAF via Interfolio along with the Supplementary Information Form (SIF), also known as "the narrative"; the SIF is normally limited to 10-15 pages, single spaced.
- Information contained in the SIF must be supported with evidence in the WPAF:
  - Evidence of Teaching Performance
  - Evidence of Scholarship or Creative Activity
  - Evidence of Effective Service Functioning in the Institution and in the Community



#### Evaluation Procedures: Third-Year Review and Beyond

- Two Possible Review Tracks
  - Professional Plan and Brief Written Report if granted a two-year reappointment (Review will end at the Dean Level)
  - Full RTP Review and Working Personnel Action File (WPAF) if granted a oneyear reappointment



## Sixth Year and Beyond

Sixth Year Review: Full RTP Review for Tenure and Promotion

 NOTE: If a faculty member was granted service credit for tenure at the time of hire, their tenure review will be in Year Four (2 Years Service Credit) or Year 5 (1 Year Service Credit),



### **Tenure and Promotion**

- For probationary faculty, the standard timeline for tenure and promotion is six years.
- If service credit was granted at hire, the timeline will be four or five years.
- The following guidelines govern standard reappointment:
  - Faculty members are evaluated during each of the pre-tenure years;
  - The accumulation of satisfactory evaluations, year-by-year is regarded as evidence of satisfactory progress toward tenure and promotion;
  - Tenure-Track faculty are typically evaluated for promotion as well as tenure during the final year of their probationary period.

## Tenure & Promotion

- The faculty member shall submit a SIF and WPAF with supporting evidence, an index, and updated CV for the sixth-year performance review for tenure and promotion.
- The WPAF shall provide supporting evidence of the member's activities since the last full performance review.
- The SIF shall address activities since the beginning of the faculty member's probationary appointment necessary to demonstrate completion of the Professional Plan and overall development of the faculty member .
- Previously submitted evidence, documented on the index, is not required.
- Faculty may include evidence covered in previous review but are not required to.



### Promotion to Full Professor

- Eligibility for standard post-tenure promotion to full professor begins in the 5<sup>th</sup> year after receiving tenure/promotion to associate professor. Faculty must address all work done since receiving tenure and promotion to Associate Professor.
- Promotions are effective at the beginning of the next academic year.
- Guidelines for early promotion (both tenured or probationary faculty) are the same as for early tenure.

## Regarding Salary Negotiation in the Tenure and Promotion Process

- There is no salary negotiation involved in tenure or promotion.
- According to the 2022 Ratified Agreement Contract in Effect until June 30, 2024: The CFA and CSU agreed that effective the minimum increase on promotion pursuant to CBA Article 31.5 shall be 9%.
  - CFA <u>https://www.calfac.org/item/cfa-and-our-contract-weve-come-long-way</u>
  - CSU <u>https://www.calstate.edu/csu-system/faculty-staff/labor-and-employee-relations/Pages/unit3-cfa.aspx</u>
- There is no policy or process to solicit a greater promotion salary increase. As per CBA Article 14.8 Promotion: The President shall make a final decision on promotion.

https://www2.calstate.edu/csu-system/faculty-staff/labor-and-employeerelations/Documents/unit3-cfa/article14.pdf



## Early Tenure and Promotion

- For probationary faculty, early tenure and early promotion to Associate Professor are granted rarely and <u>only</u> for "unusually meritorious" performance (PM 1978-11)
- The following guidelines govern early tenure and early promotion
  - The demonstration of "unusually meritorious" performance requires substantial documentation
  - "Outstanding" Used only for evaluating applications for <u>early</u> tenure and/or early promotion. "Outstanding" <u>cannot</u> be used for evaluating within standard timelines for reappointment, tenure, or promotion
  - Evaluation is based primarily on evidence of demonstrated merit in performance at CSUDH



### Early Tenure and/or Promotion (continued)

- The following guidelines govern "unusually meritorious" performance for probationary faculty:
  - Applicants must demonstrate "outstanding" performance in teaching and in one other area of evaluation, and "satisfactory" performance in the third area of evaluation.
  - "Outstanding" performance is above and beyond the "satisfactory" standard used for tenure and promotion.
- The following guidelines govern "unusually meritorious" performance for tenured faculty seeking early promotion to Full Professor (PM1978-12)
  - Applicants must demonstrate "outstanding" performance in teaching
  - Evaluation is based primarily on evidence of demonstrated merit in performance at CSUDH



#### Evaluation and Recommendation by Reviewers for Full RTP Review

- Guidelines recommend RTP evaluators use the following evaluative terms to summarize faculty performance in each category of review (teaching, scholarship and service)
  - "Satisfactory" indicates sufficient progress toward tenure and promotion within standard timelines.
  - "Unsatisfactory" indicates insufficient progress towards tenure and promotion
  - \*NOTE: "Outstanding" Used <u>only</u> evaluating applications for <u>early tenure</u> and/or <u>early promotion.</u>



# Evaluation and Recommendation by Reviewers (continued)

- PM 84-02 Language for RTP Evaluation
- Reviewers should use the following summary language in their final recommendations for Reappointment, Tenure or Promotion:
  - "Highly Recommend"
  - "Recommend"
  - "Recommend with Reservations"
  - "Do not Recommend"
  - NOTE: We discourage the use of "recommend with reservations" with tenure and/or promotion recommendations.



#### Recommendations and Evaluations by Reviewers

RTP recommendations are those of the committee:

- CBA 15.45: "Each peer review committee evaluation report and recommendation shall be approved by a simple majority of the membership of that committee."
- Minority reports nor dissenting decisions should not be submitted
- Split decisions may be indicated in the final recommendation or evaluation
  - For example "2-1" decisions of the committee may be indicated.



## **Final Considerations**

- Process for submitting and distributing evaluations
  - Original signed evaluations will be uploaded to Interfolio by the committee chair. Copies of the evaluations will be sent to candidates electronically from the Office of Faculty Affairs and Development
- Rebuttal
  - Candidates under review have 10 calendar days to submit a written rebuttal and/or request a meeting to discuss a recommendation letter
- Late Submission of Materials
  - The URTP must approve the late submission;
  - Limited to material that became available after the deadline to submit;
  - Will be sent to the initial evaluation committee for review, evaluation, or comment before consideration at subsequent levels.
- Final Thoughts on the RTP Process
  - Evaluation of the Professional Plan is an "evaluation," not a "recommendation";
  - Full RTP Review is a recommendation for reappointment or tenure/promotion;
  - Be mindful of implicit bias in the review process ;
  - Be mindful of low PTE response rates in relation to department RTP standards;



## Academic Affairs Policy References

- AA 2021-10 Policy for Reappointment, Tenure and Promotion Procedures
- AAPS011.001 WPAF Guidelines
- AAPS012.002 Cycle I and VI Working Personnel Action File (WPAF) or Professional Plan
- AAPS025.001 Department Definitions of Scholarship
- AAPS030.001 Evaluation of Assigned Time
- PM 1978-11, 1978-12 Eligibility for Early Tenure/ Eligibility for Early Promotion
- PM 84-02 Language for RTP Evaluation



#### Some Key Contractual References: RTP Evaluation

#### Article 11

• Personnel Files

#### Article 14

• Promotion

#### Article 15

 15.5 Candidates under review have 10 days to submit a written rebuttal and or request a meeting to discuss a recommendation letter

#### • 15.10 RTP deliberations are confidential



#### Some Key Contractual References: RTP Evaluation-Continued

- 15.43 for promotion consideration, reviewers must have a higher rank than those under review
- 15.45 Each RTP committee report shall be approved by a simple majority
- 15.12 (b) Late submissions approved by the campus peer review committee (URTP) shall be returned to the initial evaluation committee for review, evaluation or comment before consideration at subsequent levels



# ALWAYS ASK!